Challenges to Solutions

How IPG is working to improve their financial communication.

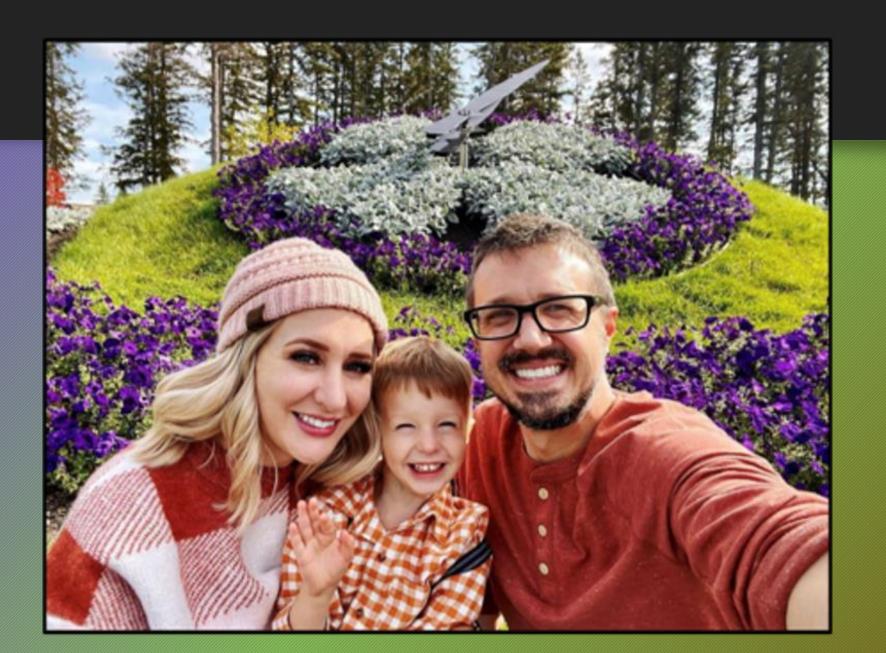
Introductions

International Peace Garden

Tim Chapman, CEO

Kim Miller, Finance Administrator









Areas to Discuss



Bookkeeping - It's all about the numbers.

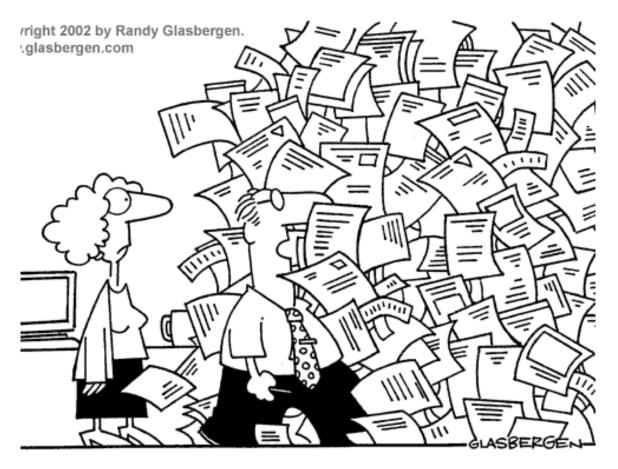


Using Technology



Adding to Your Number - Stewardship & Communication

Bookkeeping: All About the Numbers



"I have some paperwork to catch up. If I'm not ba in two days, organize a search and rescue team!"

Chart of Accounts

- Serves as the foundation for the organization's record keeping system
- Chart of Accounts does away with the need to remember every single account that the company maintains. In the case of finance, COA works as the map of the entire financial system that the company is following.

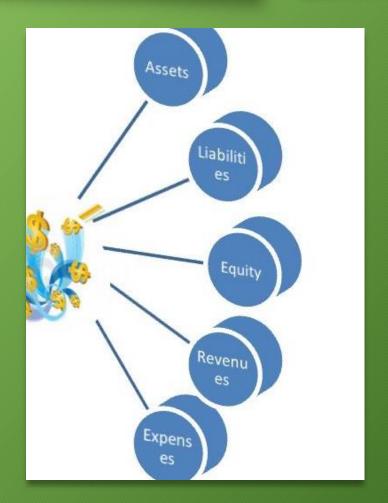


Chart of Accounts

- The whole idea of the Chart of Accounts is to help an onlooker make better decisions by presenting a summary of the company's financial health.
- Just the right amount of detail not too much, not too little.
- Unique to your needs and your organization.
- Update as organization evolves
- Extras:
 - Use what works
 - Understand what your software can do
 - Work with your accountant



US Chart of Accounts

| | US | CH | ART OF ACCOUNTS | | |
|------|------|--------|-------------------------|--|--|
| BANK | 1-00 | 000 As | sets | | |
| BANK | | 1-100 | 00 CASH ON HAND | | |
| BANK | | | 1-1005 PayPal cash | | |
| BANK | | | 1-1010 Petty Cash | | |
| BANK | | | 1-1020 Cash Float | | |
| | | | | | |
| BANK | | 1-110 | 00 CASH IN BANKS | | |
| BANK | | | 1-1110 Starion Checking | | |
| | | | 1-1115 Starion Capital | | |

Canadian Chart of Accounts

| CAN | ADI | AN (| CHART OF ACCOUNTS | | |
|------|------|--------|--------------------------------|---|--|
| | 1-00 | 000 Ba | nk Accounts | | |
| BANK | 1-10 | 000 Ca | sh on Hand | | |
| BANK | | 1-100 | 5 PayPay Account | | |
| BANK | | 1-101 | .0 Petty Cash | | |
| BANK | | 1-102 | O Cash on Hand Floats | | |
| | | | | | |
| BANK | 1-13 | 100 Ca | sh in Banks | | |
| BANK | | 1-112 | O Sunrise Credit Union Chequin | g | |
| | | | | | |

Compare & Update

US Chart of Accounts

Canadian Chart of Accounts

| | US CI | HART OF ACCOUNTS | |
|------|------------------|-------------------------|--|
| BANK | 1-0000 | Assets | |
| BANK | 1-1 | .000 CASH ON HAND | |
| BANK | | 1-1005 PayPal cash | |
| BANK | | 1-1010 Petty Cash | |
| BANK | | 1-1020 Cash Float | |
| | | | |
| BANK | <mark>1-1</mark> | .100 CASH IN BANKS | |
| BANK | | 1-1110 Starion Checking | |
| | | 1-1115 Starion Capital | |

| CAN | CANADIAN CHART OF ACCOUNTS | | | | | | | | | |
|------|----------------------------|--------------------------------------|--|--|--|--|--|--|--|--|
| | 1-00 | 000 Bank Accounts | | | | | | | | |
| BANK | 1-10 | 000 Cash on Hand | | | | | | | | |
| BANK | | 1-1005 PayPay Account | | | | | | | | |
| BANK | | 1-1010 Petty Cash | | | | | | | | |
| BANK | | 1-1020 Cash on Hand Floats | | | | | | | | |
| | | | | | | | | | | |
| BANK | 1-13 | 100 Cash in Banks | | | | | | | | |
| BANK | | 1-1120 Sunrise Credit Union Chequing | | | | | | | | |
| | | | | | | | | | | |

| 1 | Α | В | С | D | E | F | G | Н | I | J | K | L | М | N | 0 | Р | |
|-----|--------------|-----|-----|----------------------------------|---|--------------------------|---------|---------|------------------------------|---|------------------|--------|---------|----------------------------------|---|---|---|
| 2 | | | | | | | | | | | | | | | | | |
| - | | | | | | | | | | | | | | | | | |
| 3 | | US | Cl | HART OF ACCOUNTS | | | | NEV | N | | CAI | NADI | AN CH | HART OF ACCOUNTS | | | |
| 4 E | BANK | 1-0 | 000 | Assets | | | | | | | | 1-000 | 00 Banl | k Accounts | | | |
| | BANK | | 1-1 | LOOO CASH ON HAND | | BANK | | 1000 (| CASH ON HAND | | BANK | 1-100 | 00 Casl | n on Hand | | | |
| 6 E | BANK | | | 1-1005 PayPal cash | | 1010 PayPal cash | | | 1010 PayPal cash | | BANK | | 1-10 | 05 PayPay Account | | | |
| | BANK | | | 1-1010 Petty Cash | | 1020 Petty Cash | | | 1020 Petty Cash | | BANK | | 1-10 | 10 Petty Cash | | | |
| | BANK | | | 1-1020 Cash Float | | 1030 Cash Float | | | 1030 Cash Float | | BANK | | 1-10 | 20 Cash on Hand Floats | | | |
| 9 | | | | | | | | | | | | | | | | | |
| | BANK | | 1-1 | L100 CASH IN BANKS | | BANK | | 1-1100 | CASH IN BANKS | | BANK | 1-110 | 00 Casl | n in Banks | | | |
| | BANK | | | 1-1110 Starion Checking | | 1110 Starion General C | hecking | | 1110 SCU General Chequing | | BANK | | 1-112 | 20 Sunrise Credit Union Chequing | | | |
| 12 | | | | 1-1115 Starion Capital | | 1120 Restricted Checkin | ng | | 1120 SCU Restricted Checking | | | | | | | | |
| 13 | | | | 1-1116 Starion Operating | | 1130 Securities Accoun | t | | 1130 RBC Securities Account | | | | | | | | |
| 14 | | | | 1-1120 Starion Development | | 1140 Investment | | | 1140 Investment | | | | | | | | |
| | BANK | | | | | | | | | | | | | | | | |
| 16 | | | | | | | | | | | | | | | | | |
| | BANK | | | | | AR | | 1200 R | teceivables | | AR | 1-120 | 00 Rece | eivables | | | |
| | BANK | | | | | 1210 Due from other Fu | ınds | | 1210 Due from other Funds | | AR | | 1-12 | 10 Due from Other Funds | | | |
| 19 | | 1-1 | 200 | Receivables | | 1220 AR - year end | | | 1220 AR - year end | | AR | | 1-12 | 20 AR Year End | | | |
| 20 | AR | | 1-1 | 1210 Due from other Funds | | 1230 Interest Receivable | le | | 1230 Interest Receivable | | AR | | 1-12 | 50 Interest Receivable | | | |
| | | | | Account Receivable - year end | | 1240 Pledge Receivable | es | | 1240 Pledge Receivables | | | | | | | | |
| | ASSET- OTHER | 1-1 | 250 | Interest Receivable | | 1250 Grant Receivables | 5 | | 1250 Grant Receivables | | | | | | | | |
| 23 | | | | | | | | | | | | | | | | | |
| _ | | | | Interest St. Joseph's Foundation | | | | | | | AR | | 1-12 | 60 Prepaid Insurance | | | |
| 25 | ASSET- OTHER | 1-1 | 300 | Prepaid Insurance | | OTHER CURRENT ASSE | TS | 1300 lr | nventory | | ASSET - Other Cu | | | | | | |
| _ | | | | nventory store | | 1320 Gift Shop Inventor | ry | | 1320 Gift Shop Inventory | | ASSET - Other Cu | _ | | | | | |
| | ASSET- OTHER | 149 | 9 U | ndeposited Funds | | 1330 Café Inventory | | | 1330 Café Inventory | | ASSET - Other Cu | r 1200 | 0 Unde | posited Funds | | | |
| 28 | | | | | | | | | | | | | | | | | |
| 29 | | | | | | OTHER CURRENT ASSE | TS | 1400 P | repaid Expenses | | | | | | | | |
| 30 | | | | | | 1310 Prepaid Insurance | e | | 1310 Prepaid Insurance | | | | | | | | - |

| 4 | Α | В | С | D | Е | F | G | Н | I | J | K | L | М | N | 0 | P |
|-----|------------|-------|-------|---|-------|----------------------------|--------|---------|----------------------------------|---|--------|-------|----------|--------------------------------|---|-----|
| 85 | | | | | | | | | | | | | | | | |
| 86 | INCOME | 4-000 | 00 IN | ICOME | | Income | | 4000 In | come | | INCOME | 4-000 | 0 Incon | ne | | |
| 87 | INCOME | 4 | -100 | 00 Government Revenue | | | | | | | INCOME | | 4-1010 | O Federal Grants | | |
| 88 | INCOME | | 4 | -1010 Federal Grants | | Income | | 4100 G | rant Income | | INCOME | | 4-1019 | 5 Canada / Prov Student Grants | | |
| 89 | INCOME | | 4 | -1020 State/Prov Grants - Capital | | 4110 Annual Operating G | rant | | 4110 Annual Operating Grant | | INCOME | | 4-1020 | 0 Provincial Grants | | |
| 90 | INCOME | | 4 | -1025 State/Prov Grant Maintenance | | 4120 Gov't Wage Subsidy | Grants | | 4120 Gov't Wage Subsidy Grants | | INCOME | | 4-103 | 5 State - Prov Grants - OP | | |
| 91 | INCOME | | 4 | -1026 State/Prov Grant Operational | | 4130 Federal Grants | | | 4130 Federal Grants | | INCOME | | 4-1040 | 0 Grants - Other | | |
| 92 | INCOME | | 4 | -1040 Local/Community Grants | | 4140 State/Prov Grants - C | apital | | 4140 State/Prov Grants - Capital | | INCOME | 4-110 | 0 Facili | ty Revenue | | |
| 93 | INCOME | 4 | -110 | 00 Facility Revenue | | 4150 Local/Community Gr | ants | | 4150 Local/Community Grants | | INCOME | | 4-1110 | O Gate Revenue | | |
| 94 | INCOME | | 4 | -1110 Gate Receipts | | 4160 Grants - Other | | | 4160 Grants - Other | | INCOME | | 4-1120 | O Camping revenue | | |
| 95 | INCOME | | 4 | -1120 Camping Fees | | | | | | | INCOME | | 4-1130 | 0 Youth Camp Revenue | | |
| 96 | INCOME | | 4 | -1130 Youth Camps | | Income | | 4200 Fa | cility Revenue | | INCOME | | 4-1140 | O Retail Revenue | | |
| 97 | INCOME | | 4 | -1140 Retail Revenue | | 4210 Gate Revenue | | | 4210 Gate Revenue | | INCOME | | 4-1150 | O Catering Revenue | | |
| 98 | INCOME | | 4 | -1150 Catering Fees | | 4220 Camping Revenue | | | 4220 Camping Revenue | | INCOME | | 4-1160 | O Café Revenue | | |
| 99 | INCOME | | 4 | -1160 Café Revenue | | 4230 Retail Revenue | | | 4230 Retail Revenue | | INCOME | | 4-1170 | O Building Revenue | | |
| 100 | INCOME | | 4 | l-1170 Other Facility Rentals | | 4240 Café Revenue | | | 4240 Café Revenue | | INCOME | | 4-1180 | 0 Duty Free Lease | | |
| 101 | | | | | | 4250 Catering Revenue | | | 4250 Catering Revenue | | | | | | | |
| 102 | | | | | | 4260 Cabin / Staff Rentals | | | 4260 Cabin / Staff Rentals | | | | | | | |
| 103 | | | | | | 4270 Facility Rentals | | | 4270 Facility Rentals | | | | | | | |
| 104 | | | | | | 4280 IMC Revenue | | | 4280 IMC Revenue | | | | | | | |
| 105 | | | | | | 4290 Recreational Revenu | e | | 4290 Recreational Revenue | | | | | | | |
| 106 | | | | | | | | | | | | | | | | |
| 107 | INCOME | 4 | -121 | 10 Misc Revenue | | Income | | 4300 E | vent Revenue | | INCOME | 4-120 | 0 Misc | Revenue | | |
| 108 | INCOME | | 4 | -1210 Interest Income | | 4310 Dinner Events | | | 4310 Dinner Events | | INCOME | | 4-1210 | O Interest Revenue | | |
| 109 | INCOME | | 4 | -1230 General Donations / Contributions | | 4320 IPG Events | | | 4320 IPG Events | | INCOME | | 4-1230 | 0 General Donations | | |
| 110 | INCOME | | 4 | -1235 Staff Rent Income | | 4330 Gala Tickets | | | 4330 Gala Tickets | | INCOME | | 4-1235 | 5 Staff Rental Income | | |
| 111 | INCOME | | 4 | -1240 Other Revenue / Reimbursements | | 4340 Misc Income | | | 4340 Misc Income | | INCOME | | 4-1240 | O Other Revenue | | |
| 112 | INCOME | | 4 | -1245 Gala Tickets | | | | | | | INCOME | | 4-124 | 5 Gala Revenue | | |
| 113 | INCOME | | 4 | -1250 Annual Memberships | | Other Income | | 4400 D | onations | | INCOME | | 4-1250 | 0 Membership Fees | | |
| 114 | INCOME | | 4 | -1260 Transfer Income | | 4410 General Donations | | | 4410 General Donations | | INCOME | | 4-1260 | O Transfer Income | | |
| 115 | INCOME | | 4 | -1270 In Kind Donations | | 4420 Business Donations | | | 4420 Business Donations | | INCOME | | 4-1270 | O Special Event Income | | ₩ . |
| | ← → | She | et1 | US Colored US blank Cdn C | olore | d Cdn Blank (| ÷) | | : • | | | | | | | Þ |

| ⊿ A | В | С | D | Е | F | G | Н | 1 | J | K | L | M | N | 0 | P |
|--------------|---|------|--------------------------------------|--------|--------------------------|-------------|----------|-------------------------------------|----|---------|-------|-----------------|------------------------|---|----------|
| 266 EXPENSES | | | 6-1640 Soil Medium | | 7555 Hort Staff Develop | ment | | 7555 Hort Staff Development | | EXPENSE | | 6-1630 Greenh | ouse Plants | | |
| 267 EXPENSES | | | 6-1670 New Floral Displays | | 7560 Hort Software / Ap | ps | | 7560 Hort Software / Apps | | EXPENSE | | 6-1631 Greenh | ouse Chemicals | | |
| 268 EXPENSES | | | 6-1675 Pots / Planters outdoors | | | | | | | EXPENSE | | 6-1332 Greenh | ouse Soil / Mulch | | |
| 269 EXPENSES | | | 6-1680 Trees Shrubs Perennials | | Expense | 7600 G | rounds | | | EXPENSE | | 6-1633 Greenh | ouse Supplies | | |
| 270 | | | | | 7605 Fertilizer / Chemi- | cal - Grou | nds | 7605 Fertilizer / Chemical - Ground | s | | | | | | |
| 271 EXPENSES | | | 6-1690 Turf Supplies and Fertilizers | | 7610 Landscaping Supp | lies - Grou | nds | 7610 Landscaping Supplies - Ground | ds | EXPENSE | | 6-1634 Greenh | ouse Tools/ Equipment | | |
| 272 EXPENSES | | | 6-1695 Irrgation Repairs | | 7615 Shop Supplies - Gr | rounds | | 7615 Shop Supplies - Grounds | | EXPENSE | | 6-1635 GH Rep | airs | | |
| 273 EXPENSES | | 6-17 | 700 Building and Grounds | | 7620 Tools - Grounds | | | 7620 Tools - Grounds | | EXPENSE | | 6-1670 New Flo | oral Displays | | |
| 274 EXPENSES | | | 6-1701 Building Maintenance | | 7625 Repair & Mainten | ance | | 7625 Repair & Maintenance | | EXPENSE | | 6-1675 Pots / F | Planters outdoors | | |
| 275 EXPENSES | | | 6-1705 Building equipment Repairs | | 7630 Irrigation R & M | | | 7630 Irrigation R & M | | EXPENSE | | 6-1680 Trees S | hrubs Perennials | | |
| 276 EXPENSES | | | 6-1706 Building Supplies | | 7635 Trees , Shrubs | | | 7635 Trees , Shrubs | | EXPENSE | | 6-1690 Turf Su | pplies and Fertilizers | | |
| 277 EXPENSES | | | 6-1710 Building Tools | | 7640 Grounds Signage | | | 7640 Grounds Signage | | EXPENSE | | 6-1695 Irrgatio | on Repairs | | |
| 278 EXPENSES | | | 6-1720 IMC Building Expense | | 7645 Grounds Software | / Apps | | 7645 Grounds Software / Apps | | EXPENSE | 6-170 | 00 Building | | | |
| 279 EXPENSES | | | 6-1725 IMC Equipment Repairs | | | | | | | EXPENSE | | 6-1701 Buildin | g Maintenance | | |
| 280 EXPENSES | | | 6-1730 IMC Dorms Expense | | Expense | 7700 B | uildings | s | | EXPENSE | | 6-1705 Buildin | g equipment Repairs | | |
| 281 EXPENSES | | | 6-1735 Kitchen Equipment Repairs | | 7705 Bldg Maintenance | : | | 7655 Bldg Maintenance | | EXPENSE | | 6-1706 Buildin | g Supplies | | |
| 282 EXPENSES | | | 6-1740 Shop Supplies | | 7710 Equipment Repair | | | 7660 Equipment Repair | | EXPENSE | | 6-1710 Buildin | g Tools | | |
| 283 EXPENSES | | | 6-1745 Buildings Paper Supplies | | 7715 Buildings Supplies | s | | 7665 Buildings Supplies | | EXPENSE | | 6-1720 IMC Bu | ilding Expense | | |
| 284 EXPENSES | | | 6-1750 Equipment Rental | | 7720 Buildings Tools | | | 7670 Buildings Tools | | EXPENSE | | 6-1725 IMC Eq | uipment Repairs | | |
| 285 EXPENSES | | | 6-1755 Cleaning Service | | 7725 Equipment Rental | | | 7675 Equipment Rental | | EXPENSE | | 6-1730 IMC Do | rms Expense | | |
| 286 EXPENSES | | | 6-1760 Grounds | | 7730 Bldg Shop Supplie | s | | 7680 Bldg Shop Supplies | | EXPENSE | | 6-1735 Cafe Eq | uipment Repairs | | |
| 287 EXPENSES | | | 6-1761 Grounds Expense | | 7735 IMC Bldg R &M | | | 7685 IMC Bldg R &M | | EXPENSE | | 6-1740 Cleanin | ng Supplies | | |
| 288 EXPENSES | | | 6-1765 Grounds Maintenance | | 7740 IMC Equipment R | & M | | 7690 IMC Equipment R & M | | EXPENSE | | 6-1745 Paper F | Products Bldgs | | |
| 289 EXPENSES | | | 6-1766 Grounds Equipment Repair | | | | | | | EXPENSE | | 6-1750 Bldg Eq | uip rental | | |
| 290 EXPENSES | | | 6-1768 Vehicle Repair | | | 7750 V | /ater Ti | eatment | | EXPENSE | | 6-1755 Bldg Cl | eaning Service | | |
| 291 EXPENSES | | | 6-1769 Grounds Shop Supplies | | 7760 Chemicals | | | 7760 Chemicals | | EXPENSE | 6-17 | 60 Grounds | | | |
| 292 EXPENSES | | | 6-1770 Grounds Tools | | 7770 Plant Repairs | | | 7770 Plant Repairs | | EXPENSE | | Grounds Expen | se | | |
| 293 EXPENSES | | | 6-1775 IMC Grounds Expense | | 7780 Water / Sewer Line | e Repairs | | 7780 Water / Sewer Line Repairs | | EXPENSE | | 6-1765 Ground | s Maintenance | | |
| 294 EXPENSES | | | 6-1795 Grounds Chemicals | | 7790 Water Testing/Pos | stage | | 7790 Water Testing/Postage | | EXPENSE | | 6-1766 Ground | ls Equip Rental | | |
| 295 EXPENSES | | 6-18 | 800 Other Expenses | | | | | | | EXPENSE | | 6-1768 Vehicle | Repair | | |
| 296 EXPENSES | | | 6-1810 Misc Expense | | Expense | 7800 C | afé | | | EXPENSE | | 6-1769 Ground | ls Shop Supplies | | - |
| - ← → | S | heet | 1 US Colored US blank Cdn | Colore | ed Cdn Blank | (+) | | : ◀ | | | | | | | F |

The Budget



The Budget

- Decide on a Method
 - Income based based on realistic income
 - Incremental Approach last years income and expenses
 - Zero based Approach from scratch
 - Percentage Approach allocated a percentage to key areas
 - Flat Dollar Approach set dollar
- When Should You Start
 - Determine the length of time it will take
 - Set a timeline
 - Stay on track
 - IPG's new approach to timing

Budgeting - cont.

- Who Should Join the Party
 - Decide who should be part of the budget process
 - Finance
 - CEO
 - Managers
 - Board members
 - ???
- Debrief What went well and what changes need to be made for next time
- When to Review and Update
 - Monthly, quarterly? base the timing on your organization/seasonal nature of operations

Adding Technology







Outlook Calendar

- Scheduling
 - Meetings
 - Future events the next conference date
 - Recurring tasks
 - Monthly Budget Reviews
 - Quarterly Reviews
 - Sales Tax
 - Audit and Tax forms
 - Grants applications
 - Employee Birthdays

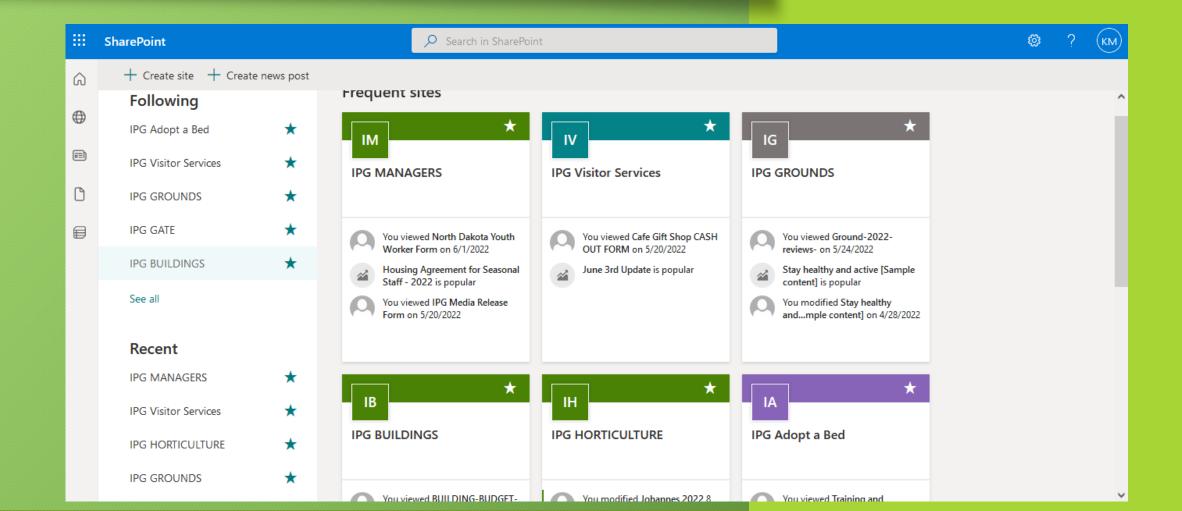


SharePoint

- Sharing information with distinct groups
- Frequently used forms
- Fundraising information
- Etc.



IPG SharePoint



Meeting

- Sharing information with distinct groups
- Frequently used forms
- Fundraising information
- Etc.



Donor Management

- Fundraising
- Memberships
- Events
- Real-time information
- Multi-users
- Financial Reports
- Yearly Statistics



Adding to the Numbers Stewardship & Communication



Take care of those taking care of you

- Consistent communication with donors, grantors and ambassadors
- People value your organization, so reciprocate
- Understand who values your mission to bolster and diversify your funding sources



Who's Part of the Team

- CEO
- Finance
- Administration
- Development
- Other Staff support purposes



A Little Extra Help - Consultants

- Knowledge of the organization's mission and values
- Training the key members
- Remind them of why your organization is unique, what are the challenges



The Board

- Understanding their role specific to the presentation
- When to act and when to support
- How to leverage their skills
- Regularly emphasize the importance of consistent fundraising



The Donors

- Consistency
- Timelines
- Ask them questions
 - What do they expect?
 - What engaged them at first?
 - What do they envision for the future?

